TERMS OF REFERENCE

QUEZON CITY BUS AUGMENTATION PROGRAM: ROUTE 2 QUEZON CITY HALL TO LITEX (AND VICE VERSA)

I. BACKGROUND

It is the vision of Quezon City Government (the City) to provide quality service which will make Quezon City an ideal community. To fulfill this, one of the problems the City wanted to resolve is to ease the traffic congestion in Quezon City by adopting a more efficient mode of transportation that enables the limited road space to be used more productively.

Moreover, in light of the current Coronavirus Disease 2019 (COVID-19) Pandemic, the public is burdened caused by suspension of public transportation. Due to this absence, citizens could only resort to private vehicles, motorcycles, bicycles, and when possible, walking.

Part also of the new normal is the observance of physical distancing, which prevents the transportation services from operating at full capacity, which leads to crowding of the commuters out in the streets waiting for a ride.

The City's adequate and feasible solution to these problems is to offer the public a Bus Augmentation Program within the territorial jurisdiction of Quezon City.

II. PROJECT DESCRIPTION

The Project is to provide City Buses to the public in designated pick-up and drop-off points within Quezon City, through acquiring services from Bus Operators.

III. OBJECTIVES

The Bus Augmentation Program aims to provide safety, convenience, and comfort to the commuters by providing special bus routes within Quezon City.

IV. SCOPE OF WORK

1. Area of Coverage

The Bus Operator shall provide City Buses according to the set schedule for Quezon City Hall to Litex (and Vice Versa) Route.

Attached hereto is ANNEX A for the specific routes with designated pick-up and drop-off points.

		WEEKDAY SCHE	WEEKDAY SCHEDULE (MONDAY TO FRIDAY)	DAY)		
ROUTE 2		AM PEAK HOURS (5:00 - 8:00 AM)	AM INTERMEDIATE HOURS (8:01 AM - 10:00 AM)	OFF PEAK HOURS (10:01 AM - 3:00 PM)	PM INTERMEDIATE HOURS (3:01 - 4:00 PM)	PM PEAK HOURS (4:01 PM - 9:00 PM)
Litex to Quezon City Hall Distance: 10.6 Kilometers	ESTIMATED TRAVEL TIME	43 Minutes	43 Minutes	28 Minutes	43 Minutes	43 Minutes
Pick-up and Drop-off Points: Four (4)	DEPARTURE INTERVAL	7.5 Minutes	12.5 Minutes	30 Minutes	12.5 Minutes	7.5 Minutes
Quezon City Hall to Litex Distance: 9.1 Kilometers	ESTIMATED TRAVEL TIME	41 Minutes	41 Minutes	26 Minutes	41 Minutes	41 Minutes
Pick-up and Drop-off Points: Three (3)	DEPARTURE INTERVAL	7.5 Minutes	12.5 Minutes	30 Minutes	12.5 Minutes	7.5 Minutes

		WEEKEND SCHEDI	WEEKEND SCHEDULE (SATURDAY AND SUNDAY)	INDAY)		
ROUTE 2		AM PEAK HOURS (5:00 - 8:00 AM)	AM INTERMEDIATE HOURS (8:01 AM - 10:00 AM)	OFF PEAK HOURS (10:01 AM - 3:00 PM)	PM INTERMEDIATE HOURS (3:01 - 4:00 PM)	PM PEAK HOURS (4:01 PM - 9:00 PM)
Litex to Quezon City Hall Distance: 10.6 Kilometers	ESTIMATED TRAVEL TIME	39 Minutes	39 Minutes	39 Minutes	39 Minutes	39 Minutes
Pick-up and Drop-off Points: Four (4)	DEPARTURE INTERVAL	15 Minutes	15 Minutes	30 Minutes	15 Minutes	15 Minutes
Quezon City Hall to Litex Distance: 9.1 Kilometers	ESTIMATED TRAVEL TIME	23 Minutes	23 Minutes	23 Minutes	23 Minutes	23 Minutes
Pick-up and Drop-off Points: Three (3)	DEPARTURE INTERVAL	15 Minutes	15 Minutes	30 Minutes	15 Minutes	15 Minutes

Attached hereto is ANNEX B for the schedule of trips

The departure intervals may be adjusted upon mutual agreement.

'n In general, the Bus Operator shall comply with the following:

53 presented in Item IV.1 of this Terms of Reference. The City Buses must leave according to the exact scheduled time of departure and interval as

The Bus Operator shall not be held liable for Ten (10) Minutes of delay in departure time due to unusual traffic congestion and delays due to breakdown, accidents, and other circumstances beyond its control.

- þ In the event of City Bus breakdown or accident which puts the said bus out of service, the Bus Operator shall replace it with another bus unit for deployment.
- Ċ by the assigned Conductor. The trip ticket to be used is attached hereto as ANNEX C. Ensure that all trips of the City Buses are supported with trip tickets, which should be validated
- ď The City Buses will be parked in the Bus Operator's designated Depot.
- e. Maintenance and sanitation of City Buses.

Ç with assistance of the Conductor designated by the City, shall implement the following: 1 In relation to the COVID-19 pandemic, to prevent the spread of the virus, the Bus Operator,

- ģ At the garage/terminal prior to and after operations:
- prohibited to report to work and shall be subjected to quarantine immediately For Bus Operators, prior to dispatch, all safety officers must regularly examine the drivers' to drive or be a conductor. Should a driver show symptoms of COVID-19, he/she shall be of COVID-19. Only those allowed outside of residence under IATF guidelines are allowed fitness to work by checking their body temperature and screening/detecting any symptoms
- **#**: Aside from the routine pre-dispatch inspection, bus units shall be sprayed with disinfecting
- upon dispatch Bus Operator must regularly check the availability of the thermal scanner in each bus unit

Ċ During operations

- Drivers and conductors shall wear masks, face shield2, and gloves at all time
- No Face Shield², No Ride). Commuters are required to wear masks in order to be allowed to board (No Face Mask and
- Ξ: If Omnibus Franchising Collection System (AFCS) facility in collecting the fare, if applicable. Guidelines Compliant units, preferably with Automatic
- For those without AFCS, conductors shall collect fares prior to boarding, if applicable
- with fever are not advised to travel All buses must be equipped with thermal scanners while plying the route for checking of degrees centigrade or higher shall not be allowed to board the vehicle. Hence, commuters body temperature for all passengers prior to boarding. Those with body temperature of 38
- ≱. All frequently touched areas or surfaces of the vehicle such as but not limited to seats, armrests, handles shall be disinfected at least once every three (3) hours if the vehicle is in continuous operation.
- VII. Operators/Drivers should provide a foot-disinfectant or foot bath for passengers prior to
- VIII. Physical distancing must at all times be observed inside the City Buses. Thus, passenger load must not exceed 50% or half of the vehicle's seating capacity (excluding driver and conductor), passengers should be seated one seat apart; no standing passengers shall be
- X Bus Operators shall install impermeable barriers to seal off the driver's compartment and between rows of seats that are less than one (1) meter apart if they wish to maximize 50%
- × Bus Operators shall put a marking on the seats of the City Buses where the passengers must
- ≱. report to work and shall be subjected to quarantine immediately Should a driver or conductor show symptoms of COVID-19, he/she shall be prohibited to checking their body temperature and screening/detecting any symptoms of COVID-19 All safety officers must regularly examine the drivers' and conductors' fitness to work by

O Contact Tracing:

the Passenger Contact Form may be accepted bus. Each bus must be provided with the drop box for this purpose. Electronic equivalent of passenger upon boarding with a Passenger Contact Form (sample is hereto attached as To facilitate contact tracing, as the need arises, drivers/conductors shall provide each ANNEX D) which must be filled up by the passenger and submitted prior to alighting the

≓: For easier contact tracing, passengers are advised to take note of the plate number or body prominently visible to all passengers Operators/Drivers shall display this reminder with the plate number number of the City Bus they rode, date and time they boarded, and the route they took of the vehicle

the Operations of Public Utility Buses (PUBs) During the Period of General Community Quarantine in Metro Manila, 8. Conditions for the Special Permit and 11. Contact Tracing.

In compliance with LTFRB Memorandum Circular 2020-033, Amendment to MC 2020-031 "Requirements for Drivers, Conductors and Passengers Inside PUVS. Land Transportation Franchising & Regulatory Board (LTFRB) Memorandum Circular No. 2020-019, Guidelines for

provide a notice to the Bus Operator within twenty-four (24) hours upon issuance of new guidelines. with the Government's directions. In case of updates in the guidelines, the Project Implementor shall which must be acknowledged and implemented immediately by the latter. The provisions for the prevention of spread of COVID-19 is subject to change in view of any changes

< RESPONSIBILITIES OF QUEZON CITY GOVERNMENT

- shall be present during the inspection. The City, thru General Services Department, will inspect the bus units before putting into service under the provisions of this Terms of Reference. Representative from the Bus Operator
- Ņ City Bus deployed The City will designate one Conductor, from Department of Public Order and Safety, for each
- w prevention of spread of COVID-19, under Section IV.3 in this Terms of Reference, The Conductor will assist the Bus Operator/Driver in complying the guidelines for the particularly:
- þ Requiring the passengers to wear face mask and face shield in order to be allowed
- Ò Checking of body temperature of all passengers prior to boarding
- O Checking if physical distancing is complied at all times
- Requiring all passengers to fill-out the manual or electronic Passenger Contact
- 4. the schedule and designated pick-up and drop-off points Information dissemination regarding the Quezon City Bus Augmentation Program, indicating
- S designated pick-up and drop-off points. For the public to properly identify the bus stops, the City shall place signages on each

Y. PROJECT DURATION

The Project duration will be from the issuance of Notice to Proceed until December 31, 2020

PROJECT IMPLEMENTOR

City Government and shall be in-charge of ensuring the successful execution of the Project. The Office of the City Mayor (OCM) shall be the Project Implementor on behalf of the Quezon

VIII. PROJECT STANDARDS AND REQUIREMENTS

Implementing Rules and Regulations (RIRR), otherwise known as the "Government Procurement Reform Act", the Bus Operator shall also comply with the following requirements: In addition to the requirements provided under Republic Act (R.A.) 9184 and its Revised

General Requirements

- in Section IV.1 of this Terms of Reference Submit a detailed time schedule of bus deployment based on the set departure interval
- Ö Buses³ or that Application for Extension of Validity of CPC has been filed for expired With valid and existing Certificate of Public Convenience (CPC) for Public Utility
- Have at least twenty (20) years of relevant transport experience
- <u>6</u> 6 Have at least one (1) existing Bus Depot located within Quezon City
- O Have dedicated unit for safety, health and sanitation
- operates the City Buses in accordance with applicable law Fully responsible for the operations of the City Buses and ensure that the Driver
- āа by the governing labor laws. Fully responsible for the payment of salary and other benefits to its Drivers as required
- ۳ Assign one (1) driver for each City Bus deployed

of Transportation Services In compliance with LTFRB Memorandum Circular No. 92-009 Implementing Guidelines on the Department of Transportation and Communications Department Order No. 92-587 Defining the Policy Framework for the Regulation

- -Minimum number of bus to be provided is eleven (11) units. Submit list of unique registration numbers of bus units to be provided in the City.
- in this Service Agreement. Submit list of Names and Professional Driver's License Number of drivers involved
- ス Have a sign by the door of the bus that prominently states "No Face Mask and No Face Shield, No Ride"
- Have one (1) Thermal Scanner for each bus.
- For Contact Tracing, in compliance with Item IV.3.c.i of this Terms of Reference:
- For manual forms, have one (1) drop box for each bus
- For electronic forms, have unique Quick Response (QR) Code for each bus
- The QR Code must be prominently displayed at the entry points of the vehicle that can be easily accessed for scanning. The QR Code must adhere to the following specifications:
- 0 The QR Code must be 3 inches by 3 inches in size
- The QR Code must have the following information (in order):
- Bus plate number (7 characters)

- Bus registration number (9 characters)
- Company name (maximum of 20 characters)
- Name of Passenger
- Contact Number
- Date of Trip

- The QR Code itself must be resistant to water, dirt, and fading
- Responsible for safekeeping of all Passenger Contact Forms

Ņ Conditions of the Bus Units:

- required by law. With registration documentation in the bus/number plates affixed to the bus unit as
- Bus units must be currently registered and with valid Passenger Insurance Policy.⁴

Ö

- 9 Terms of Reference physical distancing measures shall be observed as stated in Section IV.3.b. of this With minimum passenger capacity of forty-five (45) during normal operations, but
- Ω. Must be airconditioned units.
- Φ Markings for Public Utility Bus/Minibus Service, attached hereto as ANNEX E presented below wherein the specifications/dimensions must be in compliance with The bus route must be indicated outside the bus units using a sticker. The layout is LTFRB Memorandum Circular Number 2019-055 Amendment on the Current





က Requirements for the Drivers:

- Should be a holder of Professional Driver's License; with safe and clean driving record; and knowledge of driving rules and regulations
- Φ, Should be a holder of NC III Certificate for Passenger Bus
- 0 Should not consume alcohol and not smoke while on duty
- þ Familiar with local routes and destinations.

Properly attired during hours of operation.

- O Observe the rules of the road at all times.
- authorities Observe at all times basic courtesy to passenger/s, fellow motorists, and road

In compliance with LTFRB Memorandum Circular Number 2000-010 Amending Memorandum Circular No. 99-011 (Passenger Accident Insurance Requirement for PUV Operators)

- 4 Ridership Tracking - the bus operator shall have the capability of implementing a ridership tracking system integrated with QCitizen ID System.
- Each bus must have a QR Code prominently displayed at the entry points of the vehicle that can be easily accessed for scanning. The QR Code must adhere to the following specifications:
- The QR Code must be 3 inches by 3 inches in size
- QR Code must have the following information (in order):
- Company code (3 characters, to be assigned by Quezon City)
- Bus plate number (7 characters)
- Bus registration number (9 characters)
- Company name (maximum of 20 characters)
- Checksum (3 characters, to be supplied by Quezon City)
- The QR Code itself must be resistant to water, dirt, and fading
- Ģ should be possible to power the device using the bus electrical system. provision must allow for the scanning device to be installed at waist level, and it Each bus must have a provision to mount a scanning device at each entry point. The
- O be nominated by the City. Each bus should be ready to integrate with an Auto Fare Collection System that will

X. APPROVED BUDGET FOR THE CONTRACT

The approved budget for the contract is Thirty-Four Million and Eight Hundred Sixty Thousand Pesos (Php 34,860,000) inclusive of all relevant taxes and fees.

The detailed breakdown of approved budget for the contract is:

Cost per Trip per Day:

Php 34,860,000	Total Budget for the Contract
105	Multiply by: Number of Days
332,000	Total Cost per Day
166	Multiply by: Average Trip per Day
2,000	Total Cost per Trip per Day (inclusive of applicable taxes)
615	 Other Fees (Sanitation and Repairs and Maintenance)
1,000	(inclusive of Fuel, Manpower, and Passenger Insurance)
1 205	a. Service Fee
	* * * * * * * * * * * * * * * * * * *

The source of fund is the Office of the City Mayor

× PROJECT COST ADJUSTMENT

adjustment shall be made or appropriate relief shall be applied on a no loss basis the Government of the Philippines, promulgated after the date of bid opening, a contract price contract is affected by any applicable new laws, ordinances, regulations, or other such as acts of As stated in Section 61.2 of R.A. 9184 and its RIRR, in cases where the cost of the awarded

XI. TERMS OF PAYMENT

with the requirements of this Terms of Reference. The payment shall be based on the number of completed trips rendered per day, upon compliance

a monthly basis with the following attachments: The Bus Operator shall provide Letter Request for payment to the OCM, Project Implementor, on

- Statement of Account (Billed to Quezon City Government)
- Report on Actual Trips per Day for the Month supported by Daily Trip Tickets

XII. PENALTIES FOR BREACH OF CONTRACT

Failure to deliver the services according to the standards and requirements set by the Quezon City Government shall constitute an offense and shall subject the Transport Service Provider to penalties and or liquidated damages pursuant to R.A. 9184 and its RIRR.

XIII. **CANCELLATION OR TERMINATION OF CONTRACT**

with existing laws, without prejudice for the aggrieved party to seek redress exclusively before a court of competent jurisdiction within Quezon City. mutual satisfaction of the parties, then the matter may be submitted for arbitration in accordance However, if any dispute, controversy or difference cannot be resolved by them amicably to the Should there be any dispute, controversy or difference between the parties arising out of this Terms of Reference, the parties shall exert efforts to amicably settle such dispute or difference.

The guidelines contained in R.A. 9184 and its RIRR shall be followed in the termination of this

Recommending Approv

-//-

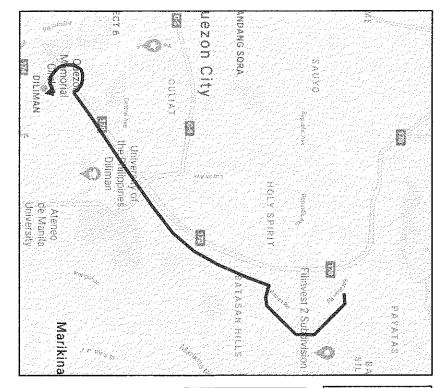
MICHAEL VICTOR

LIMURUNG

City Administrator

ANNEX A: DESIGNATED PICK-UP AND DROP-OFF POINTS

ROUTE 2.1. LITEX TO QUEZON CITY HALL



Litex - IBP Road

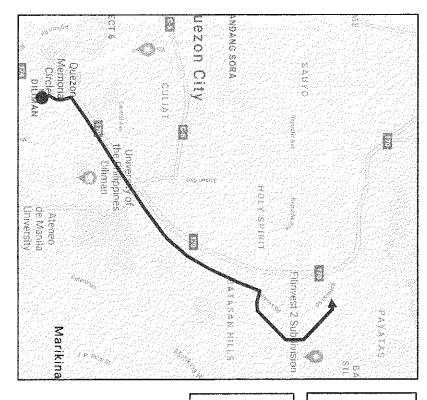
ROUTE

Quezon City Hall Quezon Memorial Circle Commonwealth Avenue

PICK-UP AND DROP-OFF POINTS

- IBP Rd. / Litex IBP Rd. / Freedom Park
- Filinvest Rd. / IBP Road
- Quezon City Hall

ROUTE 2.2. QUEZON CITY HALL TO LITEX



ROUTE:

Litex Quezon City Hall IBP Road Commonwealth Avenue

PICK-UP AND DROP-OFF POINTS

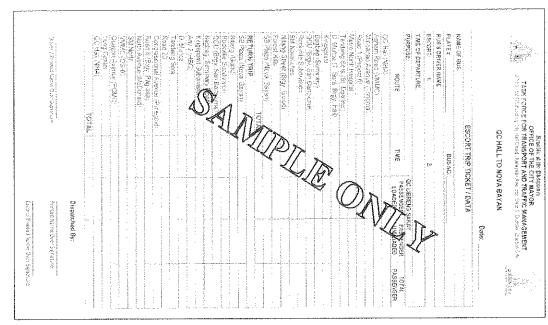
- Quezon City Hall
- Batasan Fillenvest Rd. / IBP Road IBP Road in front of QCU

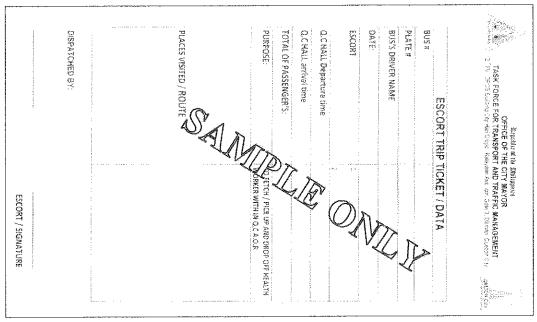
ANNEX B: SCHEDULE OF TRIPS

5:07 PM 5:15 PM 5:20 PM 5:30 PM 5:37 PM 5:37 PM 6:07 PM 6:07 PM 6:07 PM 6:07 PM 6:07 PM 6:37 PM 6:37 PM 7:07 PM 7:07 PM 7:07 PM 7:07 PM 7:07 PM 7:07 PM 7:07 PM 8:00 PM 8:15 PM 8:15 PM 8:15 PM 8:15 PM 8:15 PM 8:17 PM	5:32 AM 5:35 AM 5:37 AM 6:09 AM 6:07 AM 6:07 AM 6:30 AM 6:31 AM 7:22 AM 7:30 AM 7:32 AM 7:32 AM 7:32 AM 7:32 AM 7:32 AM 7:32 AM 7:32 AM 8:37 AM 8:37 AM 8:37 AM 8:37 AM 8:37 AM 8:37 AM 8:38 AM 9:15 AM 9:15 AM 9:15 AM 9:15 AM 9:15 AM 9:15 AM 9:15 AM 9:17 AM 9:18 A	5:00 AM 5:07 AM 5:15 AM
Trip 57 Trip 58 Trip 58 Trip 58 Trip 58 Trip 68 Trip 68 Trip 68 Trip 68 Trip 68 Trip 68 Trip 77 Trip 77 Trip 77 Trip 88 Trip 88 Trip 88 Trip 88 Trip 88	Trip 5 Trip 6 Trip 7 Trip 8 Trip 9 Trip 10 Trip 11 Trip 12 Trip 13 Trip 14 Trip 15 Trip 16 Trip 17 Trip 18 Trip 20 Trip 21 Trip 21 Trip 22 Trip 22 Trip 23 Trip 25 Trip 25 Trip 25 Trip 30 Trip 41 Trip 42 Trip 43 Trip 44 PM INTERMEDIATE HOURS Trip 45 Trip 46 Trip 47 Trip 48 PM PEAK HOURS Trip 50 Trip 51	WEEKDAYS Litex to QC Hall AM PEAK HOURS Trip 1 Trip 2 Trip 3 Trip 4
Trip 145 Trip 145 Trip 146 Trip 146 Trip 146 Trip 146 Trip 151 Trip 152 Trip 153 Trip 154 Trip 155 Trip 155 Trip 156 Trip 156 Trip 157 Trip 156 Trip 157		OC Hall to Litex Trip 89 Trip 90 Trip 91 Trip 02
	6:05 AM 6:15 AM 6:15 AM 6:15 AM 7:05 AM 7:05 AM 7:05 AM 8:00 AM 8:00 AM 9:05 AM 9:05 AM 9:05 AM 9:05 AM 9:15 AM 9:05 AM 10:00 AM 11:00 AM	5:00 AM 5:15 AM 5:30 AM 5:45 AM
	Trip 4 Trip 5 Trip 6 Trip 6 Trip 6 Trip 7 Trip 19 Trip 10 Trip 11 Trip 11 Trip 12 Trip 13 AM INTERMEDIATE HOURS Trip 15 Trip 16 Trip 17 Trip 18 Trip 19 Trip 20 Trip 20 Trip 21 Trip 23 Trip 23 Trip 24 Trip 25 Trip 37 Trip 33 Trip 33 Trip 33 Trip 34 Trip 35 PM INTERMEDIATE HOURS Trip 37 Trip 38 Trip 41 Trip 41 Trip 41 Trip 41 Trip 41 Trip 43 Trip 44 Trip 44 Trip 45 Trip 47 Trip 48 Trip 49 Trip 50 Trip 51	WEEKENDS Litex to QC Hall QC AM PEAK HOURS Trip 1 Trip 2 Trip 3 Trip 4
	11111111111111111111111111111111111111	l mar (

ANNEX C: TRIP TICKET

The attached Trip Ticket is sample only. Information regarding Route is subject to modification, depending on designated Stops per Route attached hereto as ANNEX A.





ANNEX D: PASSENGER CONTACT FORM

D.1. MANUAL FORM

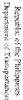
REPUBLIC OF THE PHILIPPINES QUEZON CITY GOVERNMENT
This form is for CONTACT TRACING PURPOSES (in accordance with IATF. DOTr and LTFRB Guidelines)
NAVE
CONTACT NO.:
DATE OF TRIP: TIME:
PLATE NO.: DESTINATION:
Please fill-up the form completely

D.2. SAMPLE QR CODE WITH SAMPLE DATA



ANNEX E: **BUS MARKINGS**





LAND TRANSPORTATION FRANCHISING & RECULATORY BOARD Fast Averse, Charm City

MEMORANDUM CIRCULAR NUMBER 2019-055

SUBJECT: AMENDMENT ON THE CURRENT MARKINGS FOR PUBLIC UTILITY BUS (PUB)/ MINIBUS SERVICE

WHEREAS, the Board has from time to time issued several policies pertaining to the required markings for public utility vehicles as a means to minimize or prevent abuses of public utility drivers, consistent with its mandate to provide safe, convenient, comfortable public land transportation;

WHEREAS, it is pursuant to Memorandum Circular No. 2012-008, 2015-025 and 2015-030 where the necessary markings for PUB/Minibus including its corresponding measurement/size were

WHEREAS, recently, it was observed that the panel route and its classification as to whether a particular PUB is city or provincial bus can hardly be ascertained due to installed transit advertisement in the bus axle to axle portion;

NOW THEREFORE, by virtue of the Board's power to promulgate rules and regulations concerning public land based transportation, particulary Public Utility Bus/Minibus for easy identification, the Board hereby RESOLVES and adopts the following markings to be permanently written outside the bus/minibus unit:

1. As the topmest front windshield: ROUTE

With the following sizes

Height May H 6 inches
Varies according to letter
3/4 inches
Red, White or Black

Thickness

Bus Classification and Bus Type

THP A 4 inches
Varies according to letter
1/2 inches
Red, White or Black

Thickness: Color:

Sample design with the corresponding measurement/dimension is hereto attached as Annex "A".

2. At the entrance/exit door side: ROUTE

6 inches
Varies according to letter
3/4 inches
Red, White or Black

Width: Thickness

(Below the Route is the Company/Trade Name)

ATTACHED THE STATE OF THE STATE 200 WE RECEIVED

Sample design with the corresponding measurement/dimension is hereto attached as Autrex "B"

Green Line 426-25-16. 4162034

THE ME BUT THE

3. At the lower rest perion

LTFRB 24/7 Hodine: 1342 Text/Viber Hodines: 0917-550-1342 0998-550-1342

Height 3 inches
Width: Varies according to letter
Thickness: 1/2 inches
Color: Red. White or Black
Sample design with the corresponding measurement/dimension is hereto attached as Annex "B"

Company Name or Trade Name
 To be printed at the front of the bus below the windshield and at the rear windshield

Height: 3 inches

Width: 1 inch

Thackness: ½ inch
Color: Red, White or Black
Sample design with the corresponding measurement/dimension is hereto attached as Annex "B"

RESOLVED further that the capacity markings and the markings for the chassis and motor numbers at the rear fender of the bus/minibus unit be removed.

Operator/'s found not complying with this Circular shall constrain the Board to withhold approval of the confirmation of unit or its franchise suspended, after due notice and hearing.

This Memorandum Circular shall be effective immediately upon its publication in the Official Gazette or in a news paper of general circulation.

SO ORDERED.

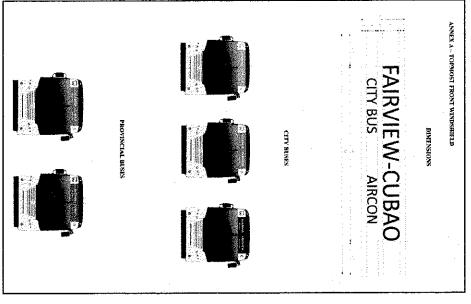
Quezon City, Philippines, 1 00 703

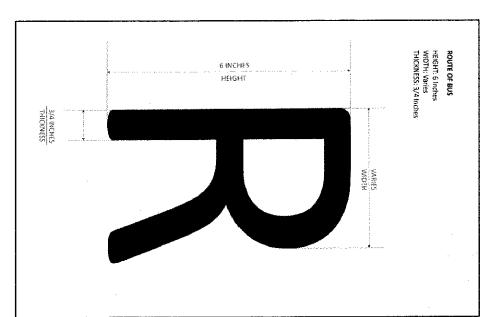
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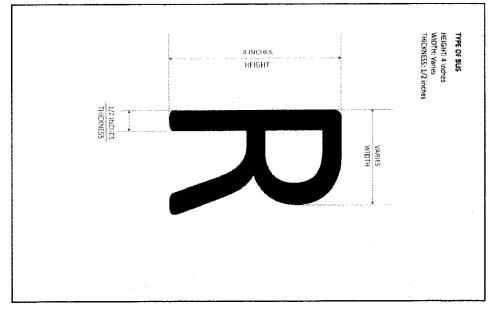
AITY, MARTIN B. DEBORA III

ENGR. RONALDO R. CORPUS
Beard Member
OIC-Executive Director

P/ MAJ. GEN. ANTONIO N. GARDIOLA, JR.(Res.)
Board Member







FAIRVIEW-CUBAO COMPANY/TRADE NAME

